



**M&T**Bank

**KEITH BELANGER,**  
SENIOR EXECUTIVE VICE PRESIDENT,  
CORPORATE SERVICES DIVISION, M&T BANK

Keith M. Belanger is a Senior Executive Vice President at M&T Bank, headquartered in Buffalo, NY. Keith heads the bank's Corporate Services Division. In this role, Keith oversees the bank's corporate real estate, some 1,300 facilities totaling 10 million square feet of space spread across 32 states and 6 countries housing 22,000 employees. He is also responsible for several non-real estate departments, including Corporate Procurement, Vendor Risk Management, Food Services, Corporate Travel, Meeting and Event Management, Mail and Courier Service, Material ReUse, Records Management, and last but not least, the bank's Corporate Security function.

Keith is a 1978 graduate of the United States Coast Guard Academy. After seven years of active duty, including an assignment as a commanding officer of a Coast Guard cutter, Keith attended Harvard Business School where in 1987 he earned his master's in business administration.

Since earning his MBA, Keith has worked for M&T Bank, entering by way of the bank's Executive Associate Program. His experience includes several years as a commercial real estate lender, as well as significant general management and special project experience.

Keith is active in the Western New York Community, serving as Chairperson of Buffalo Place, an organization dedicated to improving the economic health and quality of life in Downtown Buffalo. He is also Chairperson of the Ralph Wilson Park Conservancy, a not-for-profit organization working in partnership with the City of Buffalo and the community to transform the former LaSalle Park into Ralph Wilson Park, a 90+ acre waterfront destination located on the shoreline of Lake Erie. In addition, he is an honorary Committee Co-Chair of the World Canal Conference 2025, which will assemble canal enthusiast, professionals, and scholars globally to share best practices on how to preserve, revitalize, and leverage canals and inland waterways for tourism and urban renewal. He has also had experience serving as a Board Member for the Buffalo Niagara Waterkeepers, the Buffalo Niagara Convention and Visitor's Bureau (now know as Visit Buffalo Niagara) and Buffalo Civic Auto Ramps.

Keith resides with his wife, Patricia, in Lake View, New York. They have three daughters and four grandsons. He is an avid boater and skier, spending summers cruising the Great Lakes and winters skiing at HoliMont.

